FORM 10-Q
[x] Quarterly Report Under Section 13 or 15(d) of the
Securities Exchange Act of 1934
For Quarter Ended June 30, 1994
OR
[ ] Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File Number 1-6227
Lee Enterprises, Incorporated
A Delaware Corporation
I.D. \#42-0823980

215 N. Main Street, Davenport, Iowa 52801
Phone: (319) 383-2100
Indicate by a check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

Class
Common Stock, $\$ 2.00$ par value
Class "B" Common Stock, \$2.00 par value

Outstanding at June 30, 1994
16,436,634
6,739,276

## [DESCRIPTION]

PART I. FINANCIAL INFORMATION

Item 1.

LEE ENTERPRISES, INCORPORATED<br>CONSOLIDATED STATEMENTS OF INCOME<br>(In Thousands Except Per Share Data)

| Three Months | Nine Months |
| :--- | :---: |
| Ended June 30, | Ended |
| 19une 30, |  |
| 1994 | 1993 |
| (Unaudited) |  |

Operating revenue:
Newspaper:

Advertising Circulation Other
Broadcasting
Media products and services
Equity in net income of associated companies

Operating expenses:
Compensation costs
Newsprint and ink
Depreciation
Amortization of intangibles Other

Operating income
Financial (income) expense, net:
Financial (income)
Financial expense

| $\$ 35,027$ | $\$ 32,759$ | $\$ 100,229$ | $\$ 94,819$ |
| ---: | ---: | ---: | ---: |
| 16,585 | 15,901 | 49,433 | 46,991 |
| 10,233 | 8,701 | 29,594 | 24,898 |
| 23,179 | 20,947 | 67,006 | 61,491 |
| 15,439 | 16,036 | 46,511 | 43,410 |
| 2,559 | 2,699 | 7,259 | 6,690 |
| $\$ 103,022$ | $\$ 97,043$ | $\$ 300,032$ | $\$ 278,299$ |
|  |  |  |  |
| $\$ 34,657$ | $\$ 32,918$ | $\$ 103,266$ | $\$ 95,783$ |
| 6,113 | 5,860 | 16,828 | 16,413 |
| 2,692 | 2,808 | 8,024 | 8,261 |
| 3,130 | 3,384 | 9,463 | 10,260 |
| 30,147 | 29,546 | 91,675 | 87,312 |
| $\$ 76,739$ | $\$ 74,516$ | $\$ 229,256$ | $\$ 218,029$ |
| $\$ 26,283$ | $\$ 22,527$ | $\$ 70,776$ | $\$ 60,270$ |

$\$ \quad(760) \quad \$(570) \quad \$(2,009) \quad \$(1,643)$
3,219 $3,834 \quad 10,314 \quad 11,786$
$\$ \quad 2,459 \quad \$ \quad 3,264 \quad \$ \quad 8,305 \quad \$ 10,143$

| Income before taxes <br> on income | $\$ 23,824$ | $\$ 19,263$ | $\$ 62,471$ | $\$ 50,127$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Income taxes | 9,457 | 7,414 | 25,223 | 20,274 |
| Net income | $\$ 14,367$ | $\$ 11,849$ | $\$ 37,248$ | $\$ 29,853$ |
| Weighted average number of |  |  |  |  |
| shares |  |  |  |  |

June 30, September 30,
$1994 \quad$ 1993
(Unaudited)

ASSETS

| Cash and cash equivalents | \$ 27, 071 | \$ 17,072 |
| :---: | :---: | :---: |
| Temporary investments | 46,775 | 45,500 |
| Accounts receivable, net | 48,162 | 45, 421 |
| Inventories | 10,165 | 11,177 |
| Film rights and other | 13,114 | 15,952 |
| Total current assets | \$145, 287 | \$135, 122 |
| Investments, associated companies | 21,657 | 20,305 |
| Property and equipment, net | 79,624 | 75,356 |
| Intangibles and other assets | 245,268 | 251, 534 |
|  | \$491, 836 | \$482, 317 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current liabilities | \$106, 980 | \$ 91, 708 |
| Long-term debt, less current maturities | 97,649 | 127,466 |
| Deferred items | 39,999 | 39,661 |
| Stockholders' equity | 247, 208 | 223,482 |
|  | \$491, 836 | \$482, 317 |

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (In Thousands) 

$1994 \quad 1993$
(Unaudited)

## Nine Months Ended June 30:

CASH PROVIDED BY OPERATIONS

Net income
Adjustments to reconcile net income to net cash provided by operations:
Depreciation and amortization
Distributions in excess of
earnings of associated companies Other balance sheet changes

Net cash provided by operations
CASH (REQUIRED FOR) INVESTING ACTIVITIES
Acquisitions
Purchase of temporary investments
Proceeds from maturities of temporary investments
Purchase of property and equipment
Net cash (required for) investing activities

CASH (REQUIRED FOR) FINANCING ACTIVITIES
Purchase of common stock
Cash dividends paid
Payment of debt
Other, primarily stock options exercised Net cash (required for) financing activities

Net increase (decrease) in cash and cash equivalents

Cash and cash equivalents: Beginning

Ending

| $\$ 37,248$ | $\$ 29,853$ |
| ---: | ---: |
| 17,487 | 18,521 |
|  |  |
| 785 | 913 |
| 8,671 | $(3,938)$ |
| $\$ 64,191$ | $\$ 45,349$ |


| $\$(4,083)$ | \$ |
| ---: | ---: |
| $(102,003)$ | $(54,500)$ |
|  |  |
| 100,728 | 36,700 |
| $(11,953)$ | $(7,826)$ |
| $\$(17,311)$ | $\$(25,070)$ |


| $\$(2,118)$ | $\$(5,888)$ |
| ---: | ---: |
| $(9,688)$ | $(9,275)$ |
| $(27,267)$ | $(10,862)$ |
| 2,192 | 4,232 |
| $\$(36,881)$ | $\$(21,793)$ |
| $\$ 9,999$ | $\$(1,514)$ | 17,072 23,271

\$ 27,071 \$ 21, 757
notes to unaudited condensed consolidated financial information

NOTE 1. BASIS OF PRESENTATION
The information furnished reflects all adjustments, consisting of normal recurring accruals, which are, in the opinion of management, necessary to a fair presentation of the financial position as of June 30, 1994 and the results of operations for the three- and nine-month periods ended June 30, 1994 and 1993 and cash flows for the nine-month periods ended June 30, 1994 and 1993.

NOTE 2. INVESTMENT IN ASSOCIATED COMPANIES
Condensed operating results of unconsolidated associated companies are as follows:

|  |  | ths Ended e 30 , 1993 <br> (In Thous (Unaudi | Nine Mont June 1994 nds ) ed) | hs Ended 30, 1993 |
| :---: | :---: | :---: | :---: | :---: |
| Revenues | \$ 24,759 | \$ 23,903 | \$ 73,500 | \$ 68,815 |
| Operating expenses, except depreciation and amortization | 16,236 | 15,237 | 49,405 | 46,686 |
| Depreciation and amortization | 428 | 409 | 1,352 | 1,335 |
| Operating income | 8,095 | 8,257 | 22,743 | 20,794 |
| Financial income | 438 | 420 | 1,323 | 1,193 |
| Income before income taxes | 8,533 | 8,677 | 24,066 | 21,987 |
| Income taxes | 3,406 | 3,273 | 9,538 | 8,596 |
| Net income | 5,127 | 5,404 | 14,528 | 13,391 |

a. Madison Newspaper, Inc. (50\% owned)
b. Journal-Star Printing Co. (49.75\% owned)
c. Quality Information Systems (50\% owned)
d. Consumer Target Marketing (50\% owned)

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

NOTE 3. INVENTORIES
Inventories consist of the following:

|  | June 30, <br> 1994 <br> (In Thousands) <br> (Unaudited) |  |  |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
|  |  | September 30, |  |

NOTE 4. CASH FLOWS INFORMATION
The components of other balance sheet changes are:
Nine Months Ended
June 30, 1993
1994 Thousands)
(In Thoudated (Unaudited)

| (Increase) decrease in receivables | $\$(4,623)$ | $\$$ | 1,251 |
| :--- | :---: | :---: | :---: |
| Decrease in inventories, film |  |  |  |
| rights and other |  |  |  |

NOTE 5. CHANGE IN ACCOUNTING PRINCIPLES
During the quarter ended September 30, 1993, the Company adopted FASB Statement No. 109, Accounting for Income Taxes. As permitted by Statement No. 109, the Company has elected to apply retroactively the provisions of the Statement by restating the financial statements for the 1993 interim periods. In connection with the restatement the Company recorded additional goodwill and deferred tax liabilities related to acquired identified intangibles. The change did not have a material effect on net income.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Operating results:


| Three Months Ended | Nine Months Ended |  |
| ---: | :---: | ---: |
| June 30, | June 30, |  |
| 1994 | 1993 | 1994 |

evenue:
Newspapers
Broadcasting
Media products and services

Operating income:
Newspapers
Broadcasting
Media products and services
Corporate and other

| $\$ 64,398$ | $\$ 59,879$ | $\$ 186,398$ | $\$ 173,343$ |
| ---: | ---: | ---: | ---: |
| 23,179 | 20,947 | 67,006 | 61,491 |
|  |  |  |  |
| 15,445 | 16,217 | 46,628 | 43,465 |
| $\$ 103,022$ | $\$ 97,043$ | $\$ 300,032$ | $\$ 278,299$ |
|  |  |  |  |
| $\$ 19,672$ | $\$ 18,421$ | $\$ 55,940$ | $\$ 50,648$ |
| 6,207 | 4,412 | 16,639 | 12,986 |
|  |  |  |  |
| 3,694 | 2,125 | 9,531 | 4,782 |
| $(3,290)$ | $(2,431)$ | $(11,334)$ | $(8,146)$ |
| $\$ 26,283$ | $\$ 22,527$ | $\$ 70,776$ | $\$ 60,270$ |


| Three Months Ended | Nine Months Ended |  |
| :---: | :---: | :---: |
| June 30, | June 30, |  |
| 1994 | 1993 | 1994 |


| Depreciation and amortization: |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Newspapers | \$ | 2,787 | \$ | 3,091 | \$ | 8,109 | \$ | 8,997 |
| Broadcasting |  | 1,786 |  | 1,914 |  | 5,558 |  | 5,751 |
| Media products and services |  | 1,117 |  | 1,036 |  | 3,446 |  | 3,402 |
| Corporate |  | 132 |  | 151 |  | 374 |  | 371 |
|  | \$ | 5,822 | \$ | 6,192 | \$ | 17,487 | \$ | 18,521 |
| Capital expenditures: |  |  |  |  |  |  |  |  |
| Newspaper | \$ | 2,554 | \$ | 250 | \$ | 8,669 | \$ | 1,425 |
| Broadcasting |  | 746 |  | 1,632 |  | 2,983 |  | 2,662 |
| Media products and services |  | 33 |  | 22 |  | 167 |  | 314 |
| Corporate |  | 20 |  | 276 |  | 134 |  | 3,425 |
|  | \$ | 3,353 | \$ | 2,180 | \$ | 11,953 | \$ | 7,826 |

There were no significant non-recurring items during the quarter or ninemonth period ended June 30, 1994

$$
\text { QUARTER ENDED JUNE 30, } 1994
$$

## Newspapers:

Wholly-owned daily newspaper advertising revenue increased $\$ 2,268,000$, $6.9 \%$. Advertising revenue from local merchants increased $\$ 885,000,4.6 \%$. Local "run-of-press" advertising increased $\$ 547,000$ on higher average rates despite a 1.1\% decrease in advertising inches. Local preprint units were up $3.3 \%$ and revenue increased $\$ 338,000,5.6 \%$. Classified advertising revenue increased $\$ 1,387,000,14.9 \%$ as a result of a $10.8 \%$ increase in units primarily in the automotive and recruitment segments and higher average rates. Circulation revenue increased \$684,000, 4.3\%, as a result of higher rates which offset a $1.1 \%$ decrease in volume. Other revenue at daily newspapers increased $\$ 618,000,12.1 \%$, primarily as a result of increases in editorial fees, commercial printing, target marketing and other products delivered separately from the newspaper.

Revenues from weekly newspapers, shoppers and specialty publications increased $\$ 914,000,25.4 \%$. Revenue from properties acquired since the beginning of the first quarter of the last fiscal year accounted for $63.2 \%$ of the increase.

Compensation expense increased \$1,743,000, 9.0\%, due to a 5.6\% increase in average compensation and a $3.4 \%$ increase in the number of hours worked which includes the effect of shoppers and specialty publications acquired since the first quarter of fiscal 1993. Newsprint and ink costs increased \$253,000, 4.3\%, primarily as a result of a \$150,000 increase in newsprint used by newspapers and a $\$ 95,000$ increase in newsprint used for commercial printing. Other cash costs increased $\$ 1,461,000,11.0 \%$, which includes the effect of acquisitions, commercial printing costs and the development costs of new products.

Exclusive of the effects of the acquisition of KZIA-TV Las Cruces, New Mexico, revenue for the quarter increased $\$ 2,167,000,10.4 \%$, primarily due to growth in the Albuquerque, Tucson and Portland markets. The New Mexico Primary accounted for more than one half of the approximately $\$ 1,000,000$ increase in political advertising revenue this quarter. Compensation costs increased $\$ 730,000,9.3 \%$, principally resulting from a $5.4 \%$ increase in the number of hours worked. Portland, Omaha and Huntington all expanded news programming which required additional staffing and other related costs. Film amortization for the quarter declined $\$ 260,000$ primarily due to lower programming costs. Other cash costs were essentially flat.

Media Products and Services:
Revenue decreased \$772,000 and operating income increased \$1,569,000, respectively, which came in large part from operations of NAPP Systems Inc. NAPP's revenues decreased $3.4 \%$ due primarily to the 1993 one-time sale of letterpress printing plate inventories to NAPP's new European distributor.

Equity in Net Income of Associated Companies:
Equity in net income of associated companies decreased \$140,000 as a $\$ 35,000$ increase in the net income of associated newspaper companies only partially offset a decrease in income earned by $50 \%$-owned strategic alliances, Quality Information Systems and Consumer Target Marketing.

Financial Expenses and Income Taxes:
Interest expense was reduced due to payments on long-term debt.
Income taxes were $39.7 \%$ of pretax income for the quarter ended June 30, 1994 and $38.5 \%$ of pretax income in the quarter ended June 30, 1993. Contingencies related to the amortization of intangibles for income tax purposes increased 1993 income taxes by $\$ 300$, 000 (for a $1.5 \%$ increase in the effective tax rate) but were offset by results of an income tax audit concluded during the quarter.

## Newspapers:

Wholly-owned daily newspaper advertising revenue increased \$5,410,000, 5.7\%. Advertising revenue from local merchants increased \$243,000, 1.1\%, in the first quarter, $\$ 715,000,4.3 \%$, in the second quarter and $\$ 885,000$, $4.6 \%$, in the third quarter. Local "run-of-press" advertising declined $\$ 9,000$ in the first quarter and increased $\$ 589,000$ and $\$ 547,000$ in the second and third quarters, respectively. Higher average rates were realized in all periods but did not offset the $3.8 \%$ decline in advertising inches in the first quarter. Volume increased .9\% in the second quarter partly due to pre-Easter promotional activity. Volume declined 1.1\% in the third quarter. Local preprint units were flat while revenue increased $\$ 252,000,3.9 \%$, in the first quarter and $\$ 126,000,2.5 \%$, in the second quarter. Preprint units increased $3.3 \%$ in the third quarter and revenue increased 5.6\%. Classified advertising revenue increased \$904,000, 11.3\%, in the first quarter, $\$ 974,000,12.5 \%$, in the second quarter and $\$ 1,387,000,14.9 \%$, in the third quarter as a result of $9.3 \%$ first quarter, $6.1 \%$ second quarter and $10.8 \%$ third quarter increases in units in the automotive, real estate and recruitment segments, more advertising by individual customers, and higher average rates. Circulation revenue increased $\$ 873,000$, $5.6 \%$, in the first quarter, $\$ 885,000,5.7 \%$, in the second quarter, and $\$ 684,000,4.3 \%$, in the third quarter as a result of higher rates which offset slight decreases in volume. Other revenue at daily newspapers increased $\$ 361,000$ in the first quarter, $\$ 1,343,000$ in the second quarter, and $\$ 618,000$ in the third quarter primarily as a result of increases in commercial printing, target marketing and other non-traditional products.

Revenues from weekly newspapers, shoppers and specialty publications increased \$2,374,000, 23.5\%. Revenue from properties acquired since the beginning of the first quarter of the last fiscal year accounted for $49.1 \%$ of the increase.

Compensation expense increased $\$ 4,555,000,7.9 \%$, due to a $5.6 \%$ increase in average compensation and a $2.3 \%$ increase in the number of hours worked which includes the effect of shoppers and specialty publications acquired since the end of fiscal 1993. Newsprint and ink costs increased $\$ 415,000$, $2.5 \%$, as lower unit costs only partially offset a $\$ 550,000$ increase in newsprint used by newspapers and a $\$ 235,000$ increase in newsprint used for commercial printing. Other cash costs increased \$3,566,000, $9.0 \%$, which includes the effect of acquisitions, commercial printing costs and the development costs of new products.

Broadcasting:
Exclusive of the effects of the acquisition of KZIA-TV, Las Cruces, New Mexico, revenue for the nine months increased $\$ 5,166,000,8.4 \%$, as increases in local and national advertising including the effect of broadcasting the Winter Olympics on our five CBS affiliates more than offset the loss of $\$ 2,300,000$ in political advertising received during last year's national political campaign. Compensation costs increased $\$ 1,976,000,8.5 \%$, due primarily to an increase in average compensation and a $3.5 \%$ increase in the number of hours worked. Portland, Omaha and Huntington all expanded news programming which required additional staffing and other related costs. Film amortization declined \$768,000 primarily due to lower programming costs. Other cash costs increased $\$ 398,000,3.0 \%$, for the nine month period.

Revenue and operating income increased \$3,163,000 and \$4,749,000, respectively, which came in large part from operations of NAPP Systems Inc. NAPP's revenues increased $7.4 \%$ due primarily to higher plate orders from North American customers who are experiencing economic recovery compared to a year ago and increases in sales to international customers, which include new distribution arrangements with former customers of BASF. The distribution agreement also affected the third quarter comparisons as previously discussed. This cyclical increase will not affect the basic structural change in NAPP's letterpress business where substantially all customers are expected to convert to offset or flexographic printing within the next fifteen to twenty years.

Corporate and other:
Year-to-date costs increased $\$ 3,188,000$. In the second quarter costs increased \$2,226,000 of which \$1,825,000 related to compensation. Approximately $\$ 1,100,000$ of the increase related to performance-based long-term incentive and other compensation.

Equity in Net Income of Associated Companies:
Equity in net income of associated companies increased \$569,000 due in part to a $\$ 507,000$ increase in the net income of associated newspaper companies, with the balance attributable to income earned by $50 \%$-owned strategic alliances, Quality Information Systems and Consumer Target Marketing.

Financial Expense and Income Taxes:
Interest expense was reduced due to payments on long-term debt.
Income taxes were $40.4 \%$ of pretax income for the nine months ended June 30, 1994 and June 30, 1993. Contingencies related to the amortization of intangibles for income tax purposes increased 1993 income taxes by $\$ 905,000$ (for a $1.8 \%$ increase in the effective tax rate) but the increase was partially offset by results of an income tax audit concluded during the third quarter.

## Liquidity and capital resources:

Cash provided by operations, which is the Company's primary source of liquidity, generated \$64,191,000 for the nine months ended June 30, 1994. Cash provided by operations for the nine months ended June 30, 1993 was reduced by $\$ 7,749,000$ due to the distribution of account balances of the Company's Deferred Compensation Unit Plan. Available cash balances and cash flow from operations provide adequate liquidity. Covenants related to the Company's credit agreements are not considered restrictive to operations and anticipated stockholder dividends.

LEE ENTERPRISES, INCORPORATED

## PART II. OTHER INFORMATION

[DESCRIPTION]
Item 6.
Exhibits and Reports on Form 8-K
(a) Exhibits:

Exhibit 11 - Computation of Earnings Per Share
(b) There were no reports on Form 8-K filed during the quarter for which this report is filed.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LEE ENTERPRISES, INCORPORATED

DATE
\s\ G. C. Wahlig, Chief Accounting Officer

## Computation of Earnings Per Common Share

 (In Thousands Except Per Share Amounts)| Three Months Ended | Nine Months Ended |  |
| :---: | :---: | :---: |
| June 30, | June 30, |  |
| 1994 | 1993$\quad 1994$ |  |
| (Unaudited) |  |  |


| Net income applicable to common shares | \$ | 14,367 | \$ | 11,849 | \$ | 37,248 | \$ | 29,853 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shares: |  |  |  |  |  |  |  |  |
| Weighted average common |  |  |  |  |  |  |  |  |
| Dilutive effect of |  |  |  |  |  |  |  |  |
| certain stock options |  | 284 |  | 243 |  | 333 |  | 305 |
| Average common shares |  |  |  |  |  |  |  |  |
| outstanding as adjusted |  | 23,413 |  | 23,442 |  | 23,445 |  | 23,486 |
| Earnings per common share | \$ | . 61 | \$ | . 51 | \$ | 1.59 | \$ | 1.27 |

